



SOLE SOURCE



Newsletter of the Garden State Chapter
of the
International Society of Logistics
District 10 Chapter 7

March 2007

Edited by Michael E. Harris, C.P.L.

Volume 30, Number 10

Heart and SOLE

**By Rich O'Donnell - Chapter
Chair**

It is that time of year where we, in the Garden State Chapter of SOLE, start to get excited about conducting our annual Chapter symposium. For us, it is our biggest event of the year. We strive, thanks to the concerted efforts of Ken East, who quite capably and professionally honchos the entire affair, and his loyal symposium committee members, to produce and conduct a first-class symposium. Yearly attendance figures range from 225-300 attendees. This will be the 29th consecutive year that we have conducted this local symposium. The theme this year is "Successful Logistics Strategies for Increasing Readiness".

We are extremely fortunate to have two very dynamic and interesting high-level DoD officials who shall give keynote speeches. They are Mr. David Pauling, the Assistant Deputy Undersecretary of Defense for Materiel Readiness and Maintenance Planning and MG Jerome Johnson, the Commanding Officer of the Army Sustainment Command (ASC) at Rock Island, IL. Other notable speakers come from the Defense Acquisition University (DAU), Stevens Institute of Technology, RTI International, Log.Sec Corporation,

Lockheed Martin Corporation, and the C-E LCMC Logistics and Readiness Center (LRC).

The symposium will be conducted at the Sheraton-Eatontown on Route 35 just a few miles south of Fort Monmouth on May 15, 2007 from 0800-1600 with registration, exhibits, and a continental breakfast commencing at 0700. The attendance fee is \$175 through May 4th and \$200 thereafter. All drinks and food at the breaks and lunch is included in the price. So, please tell your friends about it. We believe that the symposium shall be both very interesting and informative.

For those in the Army Materiel Command (AMC) chain, there is a present requirement to get formal approval to attend conferences and symposia. Please don't let that deter you from applying to attend the symposium as organizations can submit multiple names on one justification/approval form, thereby streamlining and simplifying the process.

We hope to see many of you at the symposium, and as always, I would gratefully and graciously accept any constructive feedback regarding this year's symposium, or any other aspect of our SOLE - Garden State Chapter activities. Along those lines, keep your eyes peeled for our monthly luncheon announcements that are coincidentally held at the Sheraton-Eatontown as well. Until next month ...

Programs

By Ron Fulton – Vice Chair Professional Development

Our March 2007 luncheon featured Jay Herod, PEO C3T, Chief, Unit Set Fielding (USF) Operations. Jay delivered a passionate overview on the synergy between ARFORGEN and C-E LCMC USF operations, alignment of the models, and the C-E LCMC USF Automated Tool Suites developed and integrated to support the Warfighter optimally. Jay reinforced how the ARFORGEN Model places units in one of three force pools: 1) an initial Reset/Train Pool 2) a Ready Pool to conduct mission preparation and training and; 3) an Available Pool to conduct missions or be rapidly deployable. He also outlined the C-E LCMC USF Operations Process, its intentions to provide a “single interface” or bellybutton to the Unit Commander throughout the entire train/equip, and sustainment process as well as a orchestrated cohesive System of Systems (SoS). This approach carried out with a unit centric focus provides utilization of the Orders Process, to ensure clarity and mission control, along with a collaborative and coordinated suite of web-based automation tools. The approach dovetails with the five phases of operations, providing a phased methodology across PMs, and continuous presence to unit commanders.

Upcoming topics for future luncheons in 2007 will continue to expand on logistics, supply-chain management (SCM), and systems support engineering themes including subject matter covering the AMC Organizational Alignment/Synchronization Integrated Action Group (IAG) of the C-E LCMC Logistics and Readiness Center (LRC). Our annual SOLE Symposium is our May event, offering a full day of dynamic speakers and relevant content, and a tremendous opportunity to meet local logistics leaders. Our luncheon schedule will resume in June.

Please do not hesitate to contact me if you have ideas on specific topics, subject matter or speakers you think will resonate with our chapter and the local C4ISR community. I can be contacted at ron.fulton@l-3com.com or 732.552.7092. I look forward to seeing you at future SOLE luncheons.

Education

By William Hogelin – Vice-Chair Education

Our VC – Education is off making the world safe for democracy, but he sends his best to all.
Editor

Members interested in following up the “Developing Professional Logisticians” class by applying as a Designated Logistician or taking the Certified Professional Logistician exam need to be reading the books recommended by SOLE. It is very helpful to apply to the courses taught here at Fort Monmouth by DAU required for Certification in the System Engineering field. Courses taught by the colleges that presented at the November luncheon would also fill the additional requirements associated with System Engineering requirements over and above what is normally associated with Logistics.

“If a man empties his purse into his head, no man can take it away from him. An investment in knowledge always pays the best interest.”

- Benjamin Franklin

Management Committee Information

By Maureen Boyette – Vice Chair, Administration

The current Chapter Management Committee meeting minutes are on the Chapter website <http://www.gardenstatesole.org/>.

Editor's Note: The last scheduled Chapter Management Committee meeting was canceled at the last minute due to the death of the father of our Chapter Chair – Rich O'Donnell.

Financial Update

**By Bob Featheringham - Vice
Chair Finance**

Monthly Summary Financial Report – March 2007

Income for the month was \$4,019.00, and expenses were \$2,358.11. Our books in Quicken were reconciled to the bank statement. The chapter's planned reserves remain intact. A detailed report was provided to the Chair and remanded for annual audit and subsequent approval.

Member Information

**By Bill McLean - Vice Chair,
Member Services**

All members are reminded to submit their renewal membership forms, with the applicable yearly renewal fee (\$35 in almost all cases) to me, versus mailing it into SOLE National Headquarters. The \$95 per person subsidy is a local chapter nuance, and it only applies if you follow these guidelines. Applications and remittances sent to National Headquarters directly do not get the \$95.00 subsidy applied.

Once again, I can be reached at:

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Thank you all for steering potential applicants my way.

Notice: If you change jobs, retire, etc. and have
2007_03

a new email address and still want to be listed on the SOLE email distribution list, please notify Janet Steinberg at janet.steinberg@lmco.com and Maureen Boyette at Maureen.Boyette@mail1.monmouth.army.mil of your NEW email address. Thus ensuring you do not miss any upcoming SOLE Chapter notices, etc.

Members

Next, I would like to welcome the New and Renewing members of our Chapter, as indicated below.

New members

Kevin Joyce – US Army LRC COMM

Renewing members

Nancy Soper – LRC-COMM-DIR

Thank you all for joining or rejoining, SOLE.

Upcoming Events

**By Gloria Richardson - Chair,
Governmental Affairs Committee**

Presentation Skills – 07 March 2007; 0800-1600

Course Summary: This program will provide employees with the ability to communicate more effectively and to understand how to use visual aids more effectively. Target Audience: All employees who conduct presentations.

Foreign Disclosure Familiarization – Wednesday, 07 March 2007; 0900-1100

Only For: Government, Military, Civilian, Contractor Personnel.

Project Systems – Tuesday & Wednesday, 13-14 March 2007; 0830-1600

Course Description: This course will assist Item Managers in correctly completing and submitting a request to have an AWCF project built. Reviewing a project in LMP for items repaired and/or fabricated at

Tobyhanna Army Depot as well as National Maintenance Contracts (NMC) projects. Target Audience: Item Managers (immediate supervisors may also attend) with AWCF secondary items that are required to submit/analyze projects in support of a repair/fabrication program

Defense Standardization Program (DSP)

Annual conference will be held March 13-15, 2007 at the Westin Arlington Gateway Hotel, in Arlington, VA. The 2007 event promises to be top notch in every respect. The program will include a Standardization Executive Panel, discussion of new parts management initiatives, presentation on NATO and international interoperability, and tutorials on ITARS/EARS, RFID, Berry Amendment, DSP automated tools, and basics of the DSP. This conference should be of interest to individuals working for DoD in engineering, standardization, acquisition or contracting; as well as for professionals from national and international Standards Developing Organizations (SDOs), trade associations, and government contracting firms. Go to the DSP home page for agenda and registration information: <http://dsp.dla.mil>.

Defense Executive Leadership Development Program (DELDP)

04 September 2007-07 June 2008. The Army has opened the window of opportunity for submission of applications for the Defense Executive Leadership Development Program (DELDP). The program is open to GS-12-14s. Erika Valerio may be contacted for additional information. See <http://cpol.army.mil/library/train/catalog/ch04deldp.html>.



Logistics Education Foundation

J. MICHAEL RYSKAMP C.P.L. - LEF Liaison

Do you want to further your logistics education to advance your career? Do you have a family member who is interested in a logistics education? If so, contact any member of SOLE's Garden State Chapter Management Committee – <http://www.gardenstatesole.org/>.

LOGISTICS EDUCATION FOUNDATION

SOLE founded the Logistics Education Foundation (LEF) – a non-profit foundation – to collect funds for and provide financial support to the educational activities and programs of SOLE. This includes providing the funding for SOLE's annual scholarship and doctoral dissertation awards programs; grants; publication of technical/educational material (e.g., monographs); and other assistance to individuals and organizations furthering logistics education, as determined by the LEF's Board of Trustees.

Programs and initiatives undertaken by the LEF in support of SOLE's educational agenda include scholarships and doctoral dissertation grants for eligible students (members and non-members) working toward undergraduate, graduate, and post-graduate degrees in logistics and logistics-related subjects.

ANNUAL LOGISTICS SCHOLARSHIP COMPETITION

Deadline is May 15 each year for the following academic year.

Are you pursuing a bachelors or masters degree in logistics or a logistics-related major?

Are you enrolled at an accredited educational institution, carrying a full-time course load?

Then you are eligible to apply for a \$1,000 scholarship award from LEF.

Each year, the LEF awards a number of scholarships supporting logistics study at undergraduate and graduate levels. Applicants are evaluated based on their intention to pursue a career related to logistics, scholastic achievements, as well as indications of current and future contributions to the logistics profession, as evidenced by course work, special projects, research, and/or on-the-job logistics experience.

All scholarship award winners are required to submit a student paper to SOLE's professional journal, the **Logistics Spectrum**. Scholarships apply to the next academic year.

You will need to submit a Complete Application Package:

- Completed Application Form
- Official Transcripts for all University/College coursework completed
- Two letters of recommendation from faculty or employers

Please contact Mike Ryskamp, C.P.L. at 732-427-4260 or cell 732-822-0009 j.michael.ryskamp@us.army.mil.

Download Application Form:
<http://www.sole.org/downloads/lef-02.zip>.

The Editor's Corner

By Dr. Michael E. Harris, C.P.L. – Editor-in-Chief



THE IMPACT OF THE MEDIA

I am going to talk a little about the media. Two main categories – news and entertainment – influence how we feel about many topics.

Entertainment Media

The movies and TV shows that glorify crime influence how we feel about crime and criminals. *The Sopranos* – a show I have never watched – glorifies the myth of the Mafia. You might wonder how I can discuss a TV series that I have not watched; I worked with a few guys who were major fans of the show. The main character, Tony Soprano, has a large house, minimal work to do, a sexy wife, mistresses and quickies, and friends in ‘waste management’. The life that our antihero enjoys (If he enjoys it so much, why is he in therapy?) is one that most American men (regardless of heritage, culture, or religion) might enjoy – big house, lost of money, minimal work, sex, booze, and friends. The myth of the Mafia started in New Orleans and was a means of justifying an attack on Italian-Americans.

The Godfather – a good movie – portrays the life of a Mafia godfather as we have been led to believe. Sex and booze, big houses, fancy cars, lots of money, lots of free times, and respect of a sort – mainly out of fear.

I am talking about the crime and criminals, not the people who try to catch them or mitigate the damage that the criminals do. The entertainment media has a right to create fiction – fiction on which we spend our hard-earned dollars. That is their job and they do it well.

News Media

The news media is bit different. Their job is to ferret out the truth and present it to us as objectively as possible. The following is the full text of the First Amendment to the US Constitution: “Congress shall make no law respecting an establishment of religion, or prohibiting the free exercise thereof; or abridging the freedom of speech, or of the press; or the right of the people peaceably to assemble, and to petition the Government for a redress of grievances.” The words “Congress shall make no law ... abridging the freedom of speech, or of the press” are the important ones. We want the press (news media) to be free to report on newsworthy events in an unbiased objective manner so that we (the people) can make informed decisions. We expect that the news

media will tell us when something they publish is an editorial or an analysis or a commentary and not objective reporting of facts. We want to be able to distinguish between the hard facts and someone's analysis or interpretation of it. You have the right to know that this column is my opinion – I let the others collect data and facts to present to you, but I give you opinion.

When the media focuses on stories of crime, they make it seem as if crime were the most important issue. We know that the lives and safety of our Warfighters in SWA are much more important. Every time the press publishes a story about crime – the ugliness of the crime or the lifestyle of the criminal, some other story does not get published.

In my part of New Jersey (near Fort Dix), the big issue is gangs. The County Sheriff (elected) and the County Prosecutor (appointed) recently got together to form a coalition against gangs. In the recent mayoral elections, both major political parties complained about the increase in crime and the problems of gangs. I have heard for many years that the Bloods, Crips, and Latin Kings were active in the local high school. My daughter and her friends have never seen any evidence of gang activity or of the gangs themselves in the high school. There are no entries in the local police log for gang-related crime. Where is the gang activity? It is in the minds of the media. Why would the Sheriff and Prosecutor make a big deal about gangs if no one else can see them? They are part of the media problem; they want something from us. They want us to give them bigger budgets and bigger staffs to fight the problem.

This is the same as the war on drugs. The more we interdict and confiscate, the more there seems to be that comes in. I know that it shocked me to learn that just before the first US law against narcotics, we had no serious drug problem. The typical drug abuser of the early 1910s was middle-aged, middle class, female, and Caucasian. Not what I expected. When Anslinger (head of the Federal Bureau of Narcotics, now the DEA) wanted to build a drug-

fighting empire, he used the news media to create a drug scare. In 1937, Anslinger's staff prepared false news stories of the horrors of drugs – one toke of marijuana and the boy murdered his entire family, etc. The media was duped in this case (and in many others).

Bottom Line

We need to be very careful of what we believe. The material in the previous paragraph is true – my source is *Mythology of Crime and Criminal Justice* by Victor E. Kappeler and Gary W. Potter; I could find these sources easily.

Every story of crime, Warfighter misbehavior, war on drugs, or war on terror (even the British are backing off on this term) displaces a story on some other topic.

The media (entertainment and news) influence how we perceive the world – and that perception may be false. Sometimes the press will resort to sensationalism and distort the truth and sometimes the government (see comments about Anslinger) will do this deliberately to take our minds off a poor economy and refocus us on foreign terrorists sneaking through our borders.

I do not know the truth about too much in light of this, but I know that I need to be more careful in determining what is truth or at least a close relative. Be careful about *facts* that may not be facts. I have used this quote before very recently, but I am not sure that I used it for you. The authorship is a bit fuzzy, but I like the attribution to Disraeli, "Lies, damned lies, and statistics." With the numbers, I can make you believe anything I want you to believe.

I hope to retire my soapbox by next month's newsletter. I appreciate your indulgence.

SOLE Notices

By Janet Steinberg, Industrial Affairs Committee Chair

My SOLE Notices email database list is growing every day. If you have a coworker or business

associate who would like to receive emails regarding upcoming SOLE Garden State Chapter luncheons and the annual Garden State Symposium announcements, etc., they can contact me at janet.steinberg@lmco.com. I will be happy to input their email address to our database. Or just leave their business card with me at the monthly luncheons and I take care of it for them. Remember you do not have to be a chapter member to receive these email announcements.

Editor's Note: Janet just reminded me that the Chapter Management Committee had agreed to continue having the monthly luncheons at the Sheraton-Eatontown instead of Gibbs Hall – we get better food, service, and facilities while saving a few pennies. PS: Janet does her best to keep me out of trouble, that that would be a full-time job.

PEOPLE, PROJECTS, & COMPANIES

By the Publications Committee

Patrick Shaw

I was born in Ohio, the 11th out of 13 children, in a small town outside of Cleveland on the Lake, in 1953. Luckily, was member of the last class of draftees in 1972 and proceeded to Germany as a member of the Army Signal Corps, assigned to the 143rd Signal BN 1ST AD. Stayed in the Active Army for eight years and then became a member of the Active Duty National Guard in North Carolina for four years. In 1984, became a member of the Logistics Assistance Representative (LAR) Program for CECOM (now the Communications-Electronics Life-Cycle Management Command – CE-LCMC) and spent ten years at various locations supporting FIREFINDER and other Field Artillery B16 systems. Came to Fort Monmouth in 1991 after serving with the 1st AD in Northern Iraq during the first gulf war and have since worked in many C-E LCMC organizations. Married Nicole Laur

in 1994 (a native of New Jersey and a fellow DAC working here at Fort Monmouth) and had a son, Nicholas. Took the family for a two-year assignment in Germany as a Contracting Officer Representative (COR) for 5th Signal Command C-E LCMC KTR supporting flyaway communication systems in Kosovo. After return to the States, deployed to Kuwait for the second war with Iraq to support Army Materiel Command (AMC) SWA with four in-theater rotations in support of the C-E LCMC RESET program. Currently work for the Director of the LRC (Mr. D. Sharman) in the Logistics Operation Center (LOC) assigned as the ARFORGEN Branch Chief.

Garden State Chapter of
SOLE

Annual Logistics Symposium

**“Successful
Logistics
Strategies for
Increasing
Readiness”**

15 May 2007

Sheraton-Eatontown

Mark your calendars

TECHNICAL ARTICLES & OTHER ITEMS OF INTEREST

We have two articles for you this month.

The first article is a logistics success story that I nagged Ron Cappellini about for three months. It just came in and the electrons are still warm.

The second article is another one about RESET. It happens to be a major issue and there is just so much about it that I cannot ignore it. This is an early February 2007 article and I want to draw your attention to the dollar amounts discussed. For those of you who do not know who the “big boys” are, read the article.

LOGISTICS SUCCESS STORIES

Office of the Chief of Staff – Tobyhanna Army Depot

America’s Warfighters turn to Tobyhanna Army Depot (TYAD) for sustainment support on hundreds of critical command, control, computer, communications, intelligence, surveillance, and reconnaissance (C4ISR) systems. Located in northeastern Pennsylvania, TYAD has evolved into a worldwide enterprise providing the vital systems and logistical support that enhance the joint Warfighters’ readiness and performance.

That support ranges from Air Force radars to Navy and Air Force tactical missile guidance and control systems to the enhanced situational awareness on the battlefield delivered by the Blue Force Tracking (BFT) system. TYAD has designed and fabricated more than 30,000 BFT kits, which teams of depot employees have deployed worldwide to install on Humvees and many other vehicle platforms. BFT utilizes satellite communications, global positioning,

video monitors, and Force XXI Battle Command Brigade-and-Below (FBCB2) software to ensure forces can pinpoint their location on the battlefield. BFT is credited with saving Warfighters’ lives by reducing the threat of friendly fire incidents.

BFT is just one of many systems TYAD delivers to the joint Warfighter. TYAD has significantly raised its production of Firefinder projectile-detecting radar systems because of their vital force protection role against enemy mortars and artillery. Prior to operations in Iraq and Afghanistan, TYAD personnel repaired about six to eight systems a year. Presently, TYAD often repairs that total each month. Increased production resulted from the use of Lean Six Sigma to increase productivity, along with adding personnel and work shifts, and a second Near Field Probe for testing the system’s antenna.

Other significant successes included rapidly designing and fielding special filters for systems as varied as the AN/ALQ-144 infrared countermeasures sets to tactical satellite communications systems.

Increasingly, skilled TYAD technicians bring their expertise directly to the Warfighter. Today, TYAD operates more than 40 Forward Repair Activities (FRA), including 13 in Southwest Asia (SWA). The SWA FRAs are all staffed by TYAD volunteers. On average, more than 100 TYAD personnel are providing support to Warfighters in theater.

Field-supported systems include Tier III Automated Data Processing Equipment, Secure Communications (COMSEC) systems, radios, Firefinder radars, and Tactical Operations Centers. Through a unique Public-Private Partnering (P3) agreement with industry leaders, TYAD technicians provide warranty service for commercial computer equipment used by Warfighters throughout the world.

Reflecting the rapid growth in this mission, TYAD employees completed more than 115,000

days of work in the field in FY06, compared to only 46,000 days in FY03.

A significant portion of current workload is resetting critical C4ISR systems for units returning from deployment or preparing to rotate into the theater of operations. Fully one-third of TYAD's new orders this fiscal year are for RESET work on 62 major systems.

While efforts are focused on supporting US Forces in Iraq and Afghanistan, US Forces have ongoing missions in other critical areas. A team of TYAD technicians spent four months in South Korea, performing depot-level maintenance in the field on Firefinder systems deemed too mission essential to be taken out of service and returned to TYAD for repair. By taking their expertise to the field, the technicians were able to impart their knowledge to the systems' operators and maintainers.

TYAD also applies its engineering design and manufacturing capabilities to meet urgent Warfighter requirements. Ongoing is an effort to produce tens of thousand of helmet brackets for night vision devices. The TYAD brackets are substantially more durable than the ones they replace.

The TYAD's commitment to Warfighter readiness and to excellence in electronics is perhaps best summarized by a message from a 4th Infantry Division officer, "Tobyhanna has been well represented by these professional and hard working civilian employees. Especially noteworthy is their willingness to provide responsive support throughout this very dangerous area of operations."

ARMY'S EQUIPMENT 'RESET' PROGRAM AHEAD OF 2006 PACE

By Gerry J. Gilmore – American Forces Press Service

WASHINGTON, February 1, 2007 – The combination of available money and around-the-clock work is enabling the Army to increase

the pace of refurbishment of equipment that's damaged or worn out from service in Afghanistan and Iraq, senior military leaders testified before a joint US House committee on Capitol Hill yesterday.



Gen. Benjamin Griffin, commander of US Army Materiel Command, shows Army Secretary Francis Harvey a metal vehicle track that was to soon have new rubber tread applied to it at Red River Army Depot, in Texarkana, Texas, on Jan. 25, 2006. Army equipment that's been worn or damaged during service in Afghanistan and Iraq is being refurbished at stateside maintenance facilities like Red River. Photo by Staff Sgt. Carmen Burgess, US'.

The Army received \$17.1 billion from Congress for fixing war-ravaged military equipment for fiscal 2007 and has obligated \$11.2 billion of those funds, Brig. Gen. Charles Anderson, the Army's director of force development, said before members of the Readiness and Air and Land Forces subcommittees.

Another \$6.5 billion has been obligated for procurement of new equipment, Anderson said, noting that \$4.7 billion more has been made available for operational and maintenance needs.

Anderson thanked Congress for providing the funding. Those refit and maintenance dollars are very important to the Army in a time of war when trucks, tanks and helicopters are racking up excessive mileage or flight time and otherwise experiencing hard service during combat operations in Afghanistan and Iraq, he said.

“Tanks today are running at five times the program’s rate; trucks, five to six times their program usage, and they are running, as you well know, with heavy armor; helicopters, five to six times their program usage,” Anderson said.

However, current refurbishment efforts “will reverse the effects of stress on all our equipment,” Anderson said.

About 20,000 pieces of war-ravaged equipment like Bradley Fighting Vehicles, Abrams tanks, artillery pieces and wheeled vehicles were repaired and made ready for continued service in 2005, said Army Brig. Gen. Robert Radin, who also testified at the hearing. Radin is US Army Materiel Command’s deputy chief of staff for logistics and operations.

About 33,000 pieces of Army equipment were repaired in 2006, Radin said, adding that about 47,000 pieces of equipment are slated for refurbishment in 2007. “We’ve seen a steady build (in the pace of equipment refurbishments) over the years,” he said.

Stateside maintenance depots are humming with activity, Radin said. An additional 1,300 employees are being hired to accommodate the increased work, he noted.

The Army term for the equipment refurbishment process is called reset, Anderson said. “Reset is a series of actions to restore a unit to a desired level of combat capability commensurate with future missions,” he explained. Reset consists of three components: repair, replace, and recapitalize, he said.

Repair starts with an inspection followed by maintenance and possible replacement of some

parts to bring equipment to original technical specifications, Anderson said. Replacement “is to buy new,” he said, to replace equipment destroyed in battle or otherwise too damaged to fix. Also listed under replacement is reserve-component equipment that’s been left overseas for other units to use, he said.

Recapitalizing involves overhauling or restoring equipment to improve performance or make it like new from the factory, Anderson said.

“Reset, in simplest terms, will reverse the effects of stress on all our equipment,” Anderson said.

Funding from Congress will be used to reset 24 brigade combat teams involving about 4,000 soldiers and about 40,000 pieces of equipment returning from duty in Afghanistan and Iraq, he said.

Funding provided by Congress “has allowed us to synchronize resources and to increase the velocity and the effectiveness of reset,” Anderson told committee members. “For instance, timely funding has allowed the depots to order repair parts in advance of equipment arrival.”

Maintenance depots have increased “in workload and capacity,” Radin said. And, when required, depot maintenance crews can perform rapid shifting of work from, say, conducting repairs on trucks to tanks, he said.

“In my personal estimate, I think we’re about six months ahead of where we were last year in our program and being able to see it, execute, order the repair parts (and) get the repair parts so that they’re on hand as the equipment comes in,” Radin said.

Meeting Notices

Luncheon Meetings: Third Tuesday of the month.

Date	Time	Location
20 March 2007	1130-1300	Sheraton Eatontown
17 April 2007	1130-1300	Sheraton Eatontown

Chapter Management Committee Meetings: Last Thursday of the month.

Date	Time	Location
29 March 2007	1130-1300	Lockheed Martin Offices – Tinton Falls
26 April 2007	1130-1300	Lockheed Martin Offices – Tinton Falls
31 May 2007	1130-1300	Lockheed Martin Offices – Tinton Falls

Other Functions: Annual Chapter Symposium

Date	Time	Location
15 May 2007	All day	Sheraton Eatontown

"Knowledge is of two kinds. We know a subject ourselves, or we know where we can find information on it."

Samuel Johnson (1709-1784), quoted in Boswells' Life of Johnson

"Learning is not attained by chance; it must be sought for with ardor and attended to with diligence."

Abigail Adams (1744-1818), 1780

"Logistic considerations belong not only in the highest echelons of military planning during the process of preparation for war and for specific wartime operations, but may well become the controlling element with relation to timing and successful operation."

Vice Admiral Oscar C. Badger, USN

Think of this as a guiding principle behind Performance-Based Logistics (PBL). "Not everything that can be counted counts, and not everything that counts can be counted."

Albert Einstein (1879-1955)

Here are two from great warriors.

"Age wrinkles the body. Quitting wrinkles the soul."

General Douglas MacArthur

"A military operation involves deception. Even though you are competent, appear to be incompetent. Though effective, appear to be ineffective."

Sun-Tzu (~400 BC), The Art of War

2006-2007 Chapter Management Committee Members

Please contact Janet Steinberg at 732-389-0390 with any corrections.

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