



SOLE SOURCE



Newsletter of the Garden State Chapter
of the
International Society of Logistics
District 10 Chapter 7

July 2007

Edited by Michael E. Harris, C.P.L.

Volume 30, Number 14

Heart and SOLE

By Rich O'Donnell - Chapter Chair

July starts with one of my favorite holidays, the Fourth of July. It reminds us all of our nation's founders and their successful fight against tyranny, taxation without representation and oppression.

Let us not forget our brave Warfighters, men, women, Marines, soldiers, airmen, and sailors who defend these very same freedoms that we so richly enjoy. While we remain safely at home, barbecuing and enjoying the various summer activities, others are deployed in an extremely dangerous war zone, putting their lives on the line, day-in and day-out so we can enjoy our freedoms. Freedoms, which originate all the way back to July 4, 1776, when a new nation stood up after establishing itself as a new and separate entity, a democratic republic- the United States of America.

As we boat, swim, water ski, etc., let's remember the Warfighters who voluntarily fight to defend these freedoms that we enjoy. Regardless of one's opinion on the war, how it started, and whether we should still be fighting it or not, in my estimation, the Warfighters deserve every bit of our thanks, support, and admiration. They are a courageous group who we rightfully, recognized herein. God Bless our brave Warfighters!

Education

**By William Hogelin - Vice-Chair
Education**

The Professional Logicians course is being held from 24 September to 10 December. The purpose of the course is to provide logisticians in the C-E LCMC Community with the terminology, techniques, and procedures used in military and commercial logistics and serve as an initial course in preparation for the SOLE, The International Society of Logistics, Certified Professional Logistician (CPL) examination. The course will cover the areas of Systems Management, System Design and Development, Acquisition and Production Support and Distribution and Customer Support with emphasis on application to the C4ISR community.

The following folks have applied for and been accepted to the first class being offered: Allerton, Jeannie 0301-13; Barboza, Mark C. 0346-12; Buffaloe-Taylor, Veronica L. 0346-11; Carter, D. Woody 0850-NH4; Chapurtinov, Linda 2010-12; Clark, Bill Tek Systems KTR; Collins, Kelli CSC KTR; Cottrell, Herb 0346-12; DuBois, Jeffry 0346-13; Edward, Ricardo E. 0346-12; Ferrell, Gloria 0346-13; Flores, Roberto A. 0346-13; Gordon, Dorothy 0346-11; Hazelton, Rhonda 0346-12; Hogelin, William 0346-13; Johnson, Lisa 0346-13; Jones-Wright, Michele R. 2010-11; Le-Truong N. 2010-11; Omololu, Ayo 0346-13; Patches, Carrie A. 0346-YC02; Pribyl, Dick 346-YC3; Ramlakhan, Chand 0854-

NH4; Remaykis, Mary 2010-9; Ruske, Hilary 0346-13; Sacco, Anthony 855-14; Sharkey, Brian D. 0346-13; St. Germaine, Ann CSC KTR; Stewart, Anthony C. Booze Allen KTR; Turner, Robin T. 0346-12; White, Dorothy A. 0346-NH3; and Widmaier, Carol A. 1083-13. Future classes are very possible depending on funding. In the meantime, we are planning to follow the class with working groups to get better prepared for the test.

“If a man empties his purse into his head, no man can take it away from him. An investment in knowledge always pays the best interest.”

- Benjamin Franklin

Programs

By Ron Fulton – Vice Chair Professional Development

We have invited John Wilder, Chief, BC SoS Logistics and Strategic Support Branch as the speaker at our September luncheon. We are hoping Mr. Wilder can demonstrate and showcase his tools supporting the Warfighter and the continuing Global War on Terror during our luncheon.

The venue for our next event will be held either at the Sheraton Hotel in Eatontown or Gibbs Hall on September 18, 2007, depending on availability. Come join us for this interesting luncheon and networking opportunity.

Please do not hesitate to contact me if you have ideas on specific topics, subject matter or speakers you think will resonate with our chapter and the local C4ISR community. I can be contacted at ron.fulton@l-3com.com or 732-552-7092. I look forward to seeing you at future SOLE luncheons.

Management Committee Information

By Maureen Boyette – Vice Chair, Administration

Prior Chapter Management Committee meeting minutes are on the Chapter website <http://www.gardenstatesole.org/>.

Financial Update

By Bob Featheringham – Vice Chair Finance

Monthly Summary Financial Report – June 2007

Income for the month was \$420.00, and expenses were \$5,418.43. Our books in Quicken were reconciled to the bank statement. The chapter's planned reserves remain intact. A detailed report was provided to the Chair and remanded for annual audit and subsequent approval.

Member Information

By Bill McLean – Vice Chair, Member Services

All members are reminded to submit their renewal membership forms, with the applicable yearly renewal fee (\$35 in almost all cases) to me, versus mailing it into SOLE National Headquarters. The \$95 per person subsidy is a local chapter nuance, and it only applies if you follow these guidelines. Applications and remittances sent to National Headquarters directly do not get the \$95.00 subsidy applied.

Once again, I can be reached at:

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Thank you all for steering potential applicants my way.

Notice: If you change jobs, retire, etc. and have a new email address and still want to be listed on the SOLE email distribution list, please notify Janet Steinberg at janet.steinberg@lmco.com and Maureen Boyette at Maureen.Boyette@mail1.monmouth.army.mil of your NEW email address. Thus ensuring you do not miss any upcoming SOLE Chapter notices, etc.

Members

Next, I would like to welcome the New and Renewing members of our Chapter, as indicated below.

New members

Stanton M. Browne – CE LCMC LRC LOC

Renewing members

Mose L. Golden, Jr. – IEW

David Martin – Datapath, Inc.

Linda McGuire – Blackhawk Management Corporation

John E. Slade – LRC-IEW DIR

Linda M. Treffinger – Sytex, Inc.

Thank you all for joining or rejoining, SOLE.

Upcoming Events

By Gloria Richardson – Chair, Governmental Affairs Committee

Defense Executive Leadership Development Program (DELDP)

04 September 2007-07 June 2008. The Army has opened the window of opportunity for submission of applications for the Defense Executive Leadership Development Program (DELDP). The program is open to GS-12-14s. Erika Valerio may be contacted for additional information. See <http://cpol.army.mil/library/train/catalog/ch04deldp.html>.

Logistics Education Foundation



J. MICHAEL RYSKAMP C.P.L. - LEF Liaison

Do you want to further you logistics education to advance your career? Do you have a family member who is interested in a logistics education? If so, contact any member of SOLE's Garden State Chapter Management Committee – <http://www.gardenstatesole.org/>.

LOGISTICS EDUCATION FOUNDATION

SOLE founded the Logistics Education Foundation (LEF) – a non-profit foundation – to collect funds for and provide financial support to the educational activities and programs of SOLE. This includes providing the funding for SOLE's annual scholarship and doctoral dissertation awards programs; grants; publication of technical/educational material (e.g., monographs); and other assistance to individuals and organizations furthering logistics education, as determined by the LEF's Board of Trustees.

Programs and initiatives undertaken by the LEF in support of SOLE's educational agenda include scholarships and doctoral dissertation grants for eligible students (members and non-members) working toward undergraduate, graduate, and post-graduate degrees in logistics and logistics-related subjects.

ANNUAL LOGISTICS SCHOLARSHIP COMPETITION

Deadline is May 15 each year for the following academic year.

Are you pursuing a bachelors or masters degree in logistics or a logistics-related major?

Are you enrolled at an accredited educational institution, carrying a full-time course load?

Then you are eligible to apply for a \$1,000 scholarship award from LEF.

Each year, the LEF awards a number of scholarships supporting logistics study at undergraduate and graduate levels. Applicants are evaluated based on their intention to pursue a career related to logistics, scholastic achievements, as well as indications of current and future contributions to the logistics profession, as evidenced by course work, special projects, research, and/or on-the-job logistics experience.

All scholarship award winners are required to submit a student paper to SOLE's professional journal, the **Logistics Spectrum**. Scholarships apply to the next academic year.

You will need to submit a Complete Application Package:

- Completed Application Form
- Official Transcripts for all University/College coursework completed
- Two letters of recommendation from faculty or employers

Please contact Mike Ryskamp, C.P.L. at 732-427-4260 or cell 732-822-0009 j.michael.ryskamp@us.army.mil.

Download Application Form: <http://www.sole.org/downloads/lef-02.zip>.

The Editor's Corner

By Dr. Michael E. Harris, C.P.L. – Editor-in-Chief



Communications within SOLE

A few month's ago, I wrote about the purpose of the awards program. I was thinking about two of the significant issues that I missed – communication with other chapters and logistics-related activities.

The first is about borrowing ideas and articles from other chapters. We get points for this, but we do it far too seldom – *mea culpa*. The purpose is to get us communicating with other chapters and to inject differing points of view, etc. into the newsletters.

The second issue is about alerting you, dear gentle reader, to some of the interesting logistics-related activities that you might not hear about without SOLE. Wow, what a noble purpose. We really do care about the professional development of all logisticians. The better you are, the better we all look.

I bring these issues to your attention because you need to keep us honest (that is an expression). You have to nag us to include items that you feel are important. You can submit items to us. The best way is to submit commercial activities to our Industrial Affairs Committee Chair and to me at the same time and to submit government activities to our Government Affairs Committee Chair and to me at the same time – it helps me to remember to do something when I have someone watching.

SOLE Notices

By Janet Steinberg, Industrial Affairs Committee Chair

My SOLE Notices email database list is growing every day. If you have a coworker or business associate who would like to receive emails regarding upcoming SOLE Garden State Chapter luncheons and the annual Garden State Symposium announcements, etc., they can contact me at janet.steinberg@lmco.com. I will be happy to input their email address to our database. Or just leave their business card with me at the monthly luncheons and I take care of it for them. Remember you do not have to be a chapter member to receive these email announcements.

Editor's Note: The Chapter Management Committee agreed to continue having the monthly luncheons at the Sheraton-Eatontown if possible. Please confirm the location of the luncheon each month.

PEOPLE, PROJECTS, & COMPANIES

By the Publications Committee

The Editor needs some input. Brag about yourself, your project, or your employer.

TECHNICAL ARTICLES & OTHER ITEMS OF INTEREST

This article – and comment – were suggested by Bill Hogelin. The writer, Otto Kreisher, published this in the CongressDaily on 11 July 2007. Bill found it at http://www.govexec.com/story_page.cfm?articleid=37426&dcn=e_gvet and sent it to me. [Editor's Note: You can send me interesting items and I will make them look pretty for publication.] I have no information on Danny, the commenter who posted his response on 12 July 2007.

I would like to point out two issues – first, the GAO does some nice work and their documents are worth reading (Rich O'Donnell made a comment on 12 July 2007 that he had read a pile of GAO reports recently to satisfy a reporting requirement he had. The second issue is the topic of the article – the lead sentence; we still lack a comprehensive approach to joint supply operation.

GAO CRITICIZES DEFENSE COMBAT SUPPLY OPERATIONS

By Otto Kreisher

Despite years of efforts to establish an efficient multi-service logistics system, the US military still lacks a comprehensive strategy for joint supply operations in combat, cannot account for more than 54,000 shipping containers sent to Iraq and Afghanistan and is hindered by multiple computer systems that cannot exchange data.

And although capable of moving massive amounts of material and troops over long distances to prepare for combat, the armed services still have problems keeping track of

supplies and spare parts, resulting at times in shortages for troops in the field or wasteful overstocking of material.

Those were some of the findings of two Government Accountability Office reports presented to the Senate Homeland Security and Governmental Affairs Government Management Subcommittee Tuesday.

The hearing was the subcommittee's fourth attempt since 2005 to force greater efficiency in the military's supply chain management system, which has been on GAO's "high-risk management" list for 17 straight years. That was "far too long," Government Management Subcommittee Chairman Daniel Akaka, D-Hawaii, and ranking member George Voinovich, R-Ohio, both declared.

The hearings into the supply management problems were started when the leadership positions of Akaka and Voinovich were reversed and they both stated their determination to get the system off the black list.

"Supply chain management is critical to our security. It affects the safety of men and women in uniform" currently fighting in Iraq and Afghanistan, Akaka said.

Voinovich said he was concerned about the issue because of the potential for waste in a system that consumes \$162 billion a year and because an ineffective supply chain "can have a direct and negative impact on the Warfighter."

The two senators and William Solis, GAO director of defense capabilities management, noted substantial improvements in the military's management of its supply system into the Central Command area since the beginning of the conflicts there. But Solis said the promised comprehensive strategy for integrating the multifaceted supply system was not expected until next summer and the military still lacked metrics to measure progress toward a better system.

But Akaka expressed concern over more basic problems, such as the inability to account for the 54,000 large steel shipping containers, which forced the military to pay extra for failing to return them on time and to spend \$203 million to buy more than 25,000 from the owners.

He also questioned why the military was having so much trouble using the radio frequency identification technology that firms like Wal-Mart use to track their goods.

Jack Bell, deputy undersecretary of Defense for logistics and material readiness, however, cited improvements the system has made, including cutting the time between a deployed unit's request for material and its delivery from 24 days to 15 and creation of several organizations to provide integrated management of the supply system.

Air Force Gen. Norton Schwartz, commander U.S. transportation command, said many of the containers that were not returned had been used for storage, shelter, or protective barriers during the early days in the combat zone. And he pointed out that the military has different supply problems than commercial entities because "Wal-Mart's stores don't move, but our units do."

COMMENTS

The Customer Service Representatives of the DLA in theater in IRAQ know what the major problems are with the distribution system in Iraq and the visibility limitations of in country units to only the SSA in their immediate area. Only SSAs at Balad can see the materiel at the excess warehouse for the entire Iraqi theater that is at Balad. Another major problem is at the point of arrival by sea in Kuwait. When the shipboard 40 ft. containers are broken down into two 20 ft. containers the paperwork is not 'married up' with the contents and many times all the paperwork from the 40 ft. container goes into ONE of the TWO 20 ft. containers. The result is that 50% of the material winds up in the frustrated cargo yard and eventually winds up at the excess warehouse in either Balad or Camp Arifjan. When you only have one shot at doing

the job right - you need to do the job right. DLA gets blamed by the units for not getting their supplies from DLA when DLA is only responsible for procuring and receiving the material. DLA turns the material over to TRANSCOM to deliver the goods. The Director of DLA is a 3 star position. The Director of TRANSCOPM is a 4 star position. How does the DLA LT. Gen. hold accountable the TRANSCOM FULL Gen.? No one wants to tell the Emperor he has no clothes on. You know the old saying: the toes you step on today may be attached to the ___ you may have to kiss tomorrow. Who pays the price... the troop in the field that is not getting supplied and the taxpayer? This is a leadership problem. Unfortunately, today's officer corps across the military services have become managers who want to place BLAME somewhere instead of focusing on correcting the PROBLEM and taking care of the troops under their command. Managers demand respect. Leaders Command respect.

TEAM WILL DOCUMENT ARFORGEN SUPPORT

**Submitted by: Renee A. Ullman, C-E LCMC
DCSOPS**

Members of the Communications-Electronics Life Cycle Management Command (C-E LCMC) Sub-Integrated Action Group (IAG) recently assembled for a kick-off meeting to begin their mission to identify processes relating to the C-E LCMC's role supporting Army Force Generation (ARFORGEN).

The Logistics and Readiness Center (LRC) leads this new team that is comprised of functional experts representing the LRC, Software Engineering Center (SEC), PEO Command, Control, Communications-Tactical (C3T), PEO Intelligence, Electronic Warfare & Sensors (IEW&S), PEO Enterprise Information Systems (EIS), Deputy Chief of Staff for Resource Management (DCSRM) and Deputy Chief of Staff for Operations and Plans

(DCSOPS). Additional support to the team is provided by representatives of Booz-Allen Hamilton (BAH).

This Sub-IAG was established to continue the efforts of the Army Materiel Command (AMC) Organizational Alignment/ Synchronization IAG that developed and refined processes relating to AMC's role supporting ARFORGEN. The documented process maps, business rules and data dictionaries developed by the AMC group have been approved by the AMC General Officer Steering Committee and will serve as the basis for documentation of processes within all AMC LCMC's.

C-E LCMC processes supporting Readiness, ARFORGEN, and Sustainment-specifically Deployment, Redeployment, Reset, and Cross Platform Integration will be analyzed by the Sub-IAG in order to develop and document supporting process maps, data dictionaries, and business rules. These will serve to clarify and document C-E LCMC roles and responsibilities and enable enterprise-wide knowledge and integration of the processes.

The results of this Sub-IAG will support the implementation of the Army Materiel Command's (AMC) Organizational Alignment/Synchronization strategy and C-E LCMC Commander's Intent contained in C-E LCMC OPOD 07-03, Team C4ISR Relationship with Army Sustainment Command – ASC, to "...execute appropriate processes to ensure that we have the right people, in the right places, at the right time, with adequate resources and authority to execute our mission."

Meeting Notices

Luncheon Meetings: Third Tuesday of the month.

Date	Time	Location

Chapter Management Committee Meetings: Last Thursday of the month.

Date	Time	Location

Other Functions:

Date	Time	Location

"Knowledge is of two kinds. We know a subject ourselves, or we know where we can find information on it."

Samuel Johnson (1709-1784), quoted in Boswells' Life of Johnson

"Learning is not attained by chance; it must be sought for with ardor and attended to with diligence."

Abigail Adams (1744-1818), 1780

"Logistic considerations belong not only in the highest echelons of military planning during the process of preparation for war and for specific wartime operations, but may well become the controlling element with relation to timing and successful operation."

Vice Admiral Oscar C. Badger, USN

Think of this as a guiding principle behind Performance-Based Logistics (PBL). "Not everything that can be counted counts, and not everything that counts can be counted."

Albert Einstein (1879-1955)

Here are two from great warriors.

"Age wrinkles the body. Quitting wrinkles the soul."

General Douglas MacArthur

"A military operation involves deception. Even though you are competent, appear to be incompetent. Though effective, appear to be ineffective."

Sun-Tzu (~400 BC), The Art of War

2006-2007

Chapter Management Committee Members

Please contact Janet Steinberg at 732-389-0390 with any corrections.

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